
Appendix A





Cardiff Public Services Board Members - Strategic Plans

(Cardiff's Local Well-being Plan is a complementary document to the strategic plans of each PSB member)

CARDIFF AND VALE UNIVERSITY HEALTH BOARD – SHAPING OUR FUTURE WELL-BEING STRATEGY (2015-2025)



Cardiff and Vale University Health Board
Shaping Our Future Wellbeing Strategy
2015 - 2025



Strategic objectives:

For Our Population - we will:

- Reduce health inequalities;
- Deliver outcomes that matter to people; and
- All take responsibility for improving our health and wellbeing.

Our Service Priorities - we will:

- Offer services that deliver the population health our citizens are entitled to expect.

Sustainability - we will:

- Have an unplanned (emergency) care system that provides the right care, in the right place, first time;
- Have a planned care system where demand and capacity are in balance; and

- Reduce harm, waste and variation sustainably making best use of the resources available to us.

Culture - we will:

- Be a great place to work and learn;
- Work better together with partners to deliver care and support across care sectors, making best use of our people and technology; and excel at teaching, research, innovation and improvement and provide an environment where innovation thrives.

Cardiff & Vale University Health Board are currently in the process of refreshing the strategy, with a view to publishing a new version in the autumn of 2023.



Cardiff Public Services Board Members - Strategic Plans

CARDIFF AND VALE OF GLAMORGAN AREA PLAN FOR CARE AND SUPPORT NEEDS (2023-28)

The new Area Plan for Care and Support Needs is currently under development.

NATURAL RESOURCES WALES - CORPORATE PLAN (2023-2028)

NRW's Vision:

Nature and people thriving together

NRW'S Mission:

We make a difference by targeting our action to:

- The recovery of nature
- The resilience of communities to climate change
- The prevention of harmful pollution

Well-being Objectives to 2030

By 2030 in Wales:

- Nature is recovering
- Communities are resilient to climate change
- Harmful pollution is prevented

In 2020, NRW published their second Statement of Natural Resources Report (SoNaRR), an assessment of Wales' sustainable management of natural resources, including Wales' impact globally. Complimenting this, in 2020, NRW published an Area Statement for South Central Wales, outlining the key challenges facing the area, what we can do to meet those challenges and who we can better manage natural resources for the benefit of



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future generations. It is also pertinent to note that the Cardiff Local Nature Partnership will be publishing a Local Nature Recovery Action Plan for the city. Nationally, Welsh Government published a Nature Recovery Action Plan in 2015, setting out the commitment to reversing the loss of biodiversity in Wales. The Action Plan was refreshed for 2020-21 to provide focus and prioritisation within the emerging ecological crisis.



Cardiff Public Services Board Members - Strategic Plans

CARDIFF COUNCIL - STRONGER, FAIRER, GREENER STRATEGY 2022

The ambition is to make Cardiff:

- **A stronger city**, with an economy creating and sustaining well-paid jobs, with an education system that helps our young people reach their potential, with good, affordable housing in safe, confident and empowered communities, all supported by well resourced, efficient public services.
- **A fairer city**, where the opportunities of living in Cardiff can be enjoyed by everyone, whatever their background, where those suffering the effects of poverty are protected and supported, where a fair day's work receives a fair day's pay, and where every citizen is valued and feels valued.
- **A greener city** which, through our One Planet Cardiff programme, takes a lead on responding to the climate emergency, which celebrates and nurtures biodiversity, with high-quality open spaces within easy reach for rest and play which are connected by convenient, accessible, safe sustainable transport options.



Corporate Plan 2023-26: Cardiff Council has adopted the same seven Well-being Objectives as those in Cardiff Public Services Board's Local Well-being Plan.

Cardiff Public Services Board Members - Strategic Plans

SOUTH WALES FIRE AND RESCUE SERVICE – STRATEGIC PLAN 2020/2030

8 Strategic Themes:

- 1. Keeping you Safe:** raise your awareness of risks through education and information, to protect you from harm.
- 2. Responding to your Emergency:** Respond quickly and effectively when you need us.
- 3. Protecting our Environment:** Make sure that we are always planning and working in a way that helps sustain the planet for our future generations.
- 4. Working with our Partners:** Work with our partners to design services that are delivered and targeted based on a joint understanding of risk, to deliver on our shared outcomes.
- 5. Engaging and Communicating:** Talk to and involve our communities and people so that we can deliver our services to effectively meet your needs.
- 6. Valuing our People:** Support a diverse workforce that represents your community, is well trained and motivated to deliver our service.
- 7. Using Technology Well:** Continually look to use the right technology where it can improve our service to you.
- 8. Continuing to work Effectively:** Make sure that our service provides value for money and that we are clear about how we are performing.

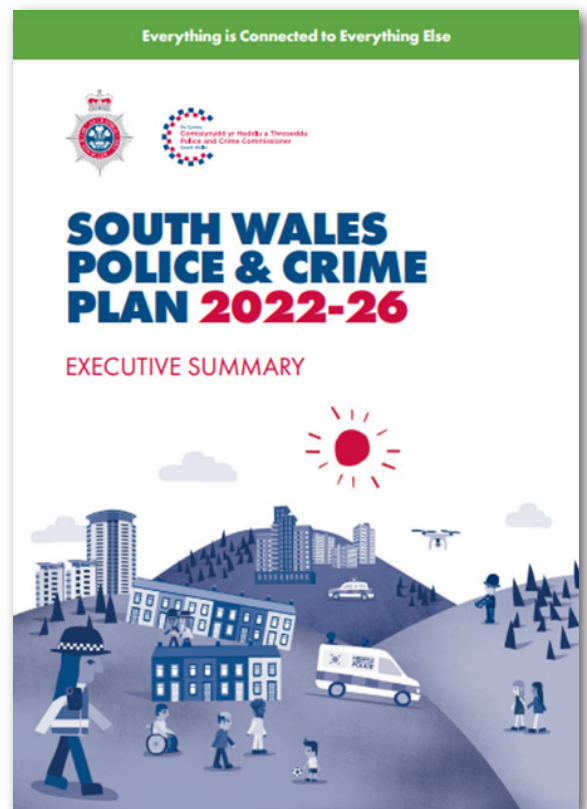


Cardiff Public Services Board Members - Strategic Plans

SOUTH WALES POLICE & CRIME PLAN (2022-26)

Service Priorities:

1. Reduce and prevent crime and anti-social behaviour to keep people safe and confident in their homes and communities.
2. Work to protect the most vulnerable in our communities, understanding causes and taking prompt positive action as issues arise.
3. Ensure that South Wales Police continues to be a high performing force in terms of the operational response to crime, threats, harm and the detection of offenders.
4. Involve and empower our communities, working with partners in local government, health, fire and Welsh Government, the third sector and education to deliver services that people need.
5. Work to make the local criminal justice system efficient and effective to meet the needs of victims and reduce re-offending.
6. Spend your money wisely, playing our part to protect the environment and support our people to provide the best possible policing in your community.



The Plan is supported by the **Chief Constable's Delivery Plan (2021-25)**, which seeks to deliver action across the following areas of focus:

1. Organisational:

- Innovative and productive
- Evidence-based
- Inclusivity

2. People:

- Health, safety, and well-being
- Equality, diversity and inclusion
- Supportive leadership and supervision

3. Operational:

- Prevent harm from serious and organised harm
- Protect against exploitation
- Focus on victims

4. Partnerships:

- Early intervention and prevention
- Community problem solving
- Criminal justice, offender management and diversion



Cardiff Public Services Board Members - Strategic Plans

CARDIFF THIRD SECTOR COUNCIL – STRATEGIC BUSINESS PLAN (2022-25)

C3SC's mission is to enable a thriving community of services, community action and volunteering by providing effective support, resources and an influential, collective voice for the third sector and volunteering in Cardiff.

Four areas of activity:

1. Providing tailored, high-quality advice, information, and support – to ensure local not for profit voluntary groups, community organisations and social enterprises are Thriving and Sustainable. Our support includes helping groups to secure and generate the resources they need to survive and grow. We will work alongside formal and informal voluntary groups at every stage – whatever their size, their community of interest, whether they are just starting out, wanting to set up more formally, or plan for sustainability and growth.
2. Supporting groups and organisations with trusteeship and Good Governance.
3. Enabling more people and communities to be involved in and benefit from Volunteering.
4. Ensuring effective Representation and Policy Influence, making connections across our membership and public service partners, providing opportunities for collaboration and learning, and promoting the invaluable contribution of our members and volunteers.





Cardiff Public Services Board Members - Strategic Plans

HM PRISON & PROBATION SERVICE– SHAPING OUR FUTURE BUSINESS STRATEGY

HMPPS' vision is working together to protect the public and help people lead law-abiding and positive lives.

4 Key Principles:

1. Enable people to be their best
2. An open, learning culture
3. Transform through partnerships
4. Modernise our estates and technology



WELSH GOVERNMENT – PROGRAMME FOR GOVERNMENT (2021-2026)

10 Well-being Objectives:

1. Provide effective, high quality and sustainable healthcare
2. Protect, re-build and develop our services for vulnerable people
3. Build an economy based on the principles of fair work, sustainability and the industries and services of the future.
4. Build a stronger, greener economy as we make maximum progress towards decarbonisation
5. Embed our response to the climate and nature emergency in everything we do
6. Continue our long-term programme of education reform, and ensure educational inequalities narrow and standards rise.
7. Celebrate diversity and move to eliminate inequality in all of its forms
8. Push towards a million Welsh speakers, and enable our tourism, sports and arts industries to thrive.
9. Make our cities, towns and villages even better places in which to live and work
10. Lead Wales in a national civic conversation about our constitutional future and give our country the strongest possible presence on the world stage.

